

## **BIOGRAPHICAL SUMMARY**

### **J. F. FRANCK DAPHNIS, JR.**

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#### **Key qualifications**

Franck Daphnis, CHF's Director of Field Program Operations since 1996, is a recognized expert in housing, development finance, community development and management. He oversees the organization's international operations in 15 countries and an international staff of approximately 600 people. His professional experience is grounded in graduate degrees in urban planning and architecture from Cornell University and the University of Wisconsin. Throughout his career he has focused on issues such as: development finance, housing, habitat and infrastructure service delivery and urban environmental management. He has played a key role in the design, implementation, and evaluation of CHF's housing and infrastructure rehabilitation programs in Honduras, Mexico, El Salvador, Lebanon, the West Bank and Gaza and Romania. Mr. Daphnis has designed and overseen microfinance and housing microfinance programs in Mexico, Honduras, Salvador, Gaza/West Bank, Lebanon, Jordan, and Bosnia. He has also overseen housing microfinance assessments in several additional countries, including Bangladesh, Bolivia, Haiti, the Philippines, Nicaragua, Guatemala, Costa Rica and Sri Lanka. Mr. Daphnis teaches the housing course at the microfinance training Program in Boulder, CO. He has co-edited (and written two chapters for) the book Housing Microfinance: A Guide to Practice, financed by the Microenterprise Development Office of USAID and by the Fannie Mae Foundation. He is also the co-author of the book So you want to do Housing Microfinance. Mr. Daphnis has authored several training and methodology manuals on housing and housing microfinance. He currently serves on the housing finance peer group of the Cities Alliance (World Bank) and recently advised the Swedish International Development Agency on a policy framework for its housing microfinance initiatives.

#### **Experience**

1996 – Present	<b>Director, Field Program Management (Deputy, January-March 1996)</b> CHF International – Silver Spring, MD
1994 – 1996	<b>Program Officer</b> CHF International – Silver Spring, MD

Provided management and backstopping to an urban environment project in Haiti; a cooperative housing project in South Africa; a low-income housing project in Antigua; and a disaster mitigation project in St. Lucia and in Dominica. Areas of specialization included urban and environmental planning, NGO and municipal capacity building, credit and disaster mitigation.

1994	<b>Project Coordinator</b> CHF International - Port-au-Prince, Haiti
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Helped manage a large-scale solid waste management project in Haiti. Activities included helping to re-engineer and monitor the delivery of and the cost recovery for solid waste management services to a city of 2 million people; design and supervision of community-based solid waste collection pilots; design of public education campaigns and outreach; design and implementation of workshops and training sessions; liaison with municipal authorities.

1993-1994                    **Planning Consultant**  
Greenways Coalition, Tompkins County Planning Department - Ithaca, NY

Formulated guidelines on land preservation strategies and set up a GIS database as part of the work to incorporate a Greenways system in the Tompkins County Comprehensive Plan.

1992                            **Environmental Planning Assistant,**  
Department of City Development, Milwaukee, WI  
Worked within the Strategic Planning Division of the City of Milwaukee to conduct and co-write a dozen environmental audits and to research the impact of environmental pollution in Milwaukee.

## **Summary**

### **Operations Management:**

As CHF's Director of Field Program Management, responsible for ensuring that CHF's programs in Latin America, Africa, Asia and the Middle East (totaling more than \$60 million in Fiscal Year 2004) are implemented on time, within budget, and with a high level of quality.

During tenure as Field Program Management Director, CHF has grown to become a recognized worldwide leader in housing, development finance, community and economic development, and infrastructure rehabilitation.

### **Urban Development:**

#### ***Housing and Infrastructure Development***

Helped design and has been responsible for the oversight of major housing and infrastructure efforts, notably in El Salvador, the Dominican Republic, Honduras, Colombia, and South Africa.

#### ***Housing Microfinance***

Leading expert on the emerging field of housing microfinance and instructor for the housing course at the Microfinance Training Program of Colorado-Boulder since 1999.

Co-edited and wrote two chapters for the book Housing Microfinance: A Guide to Practice, financed by the Microenterprise Development Office of USAID and by the Fannie Mae Foundation. Co-author of the book So you want to do Housing Microfinance? A Guide to Incorporating Home Improvement Lending Programs for Microfinance Institutions. Authored several training and methodology manuals on housing and housing microfinance, and currently advises the Cities Alliance (World Bank) and the Swedish International Development Agency on their emerging housing microfinance initiatives.

Played a key role in the design and management of housing microfinance in Mexico, Honduras, Salvador, Gaza/West Bank, Lebanon, Jordan, and Bosnia. Led the design and/or review of housing microfinance assessments for Bangladesh, Bolivia, Haiti, the Philippines, Senegal and Sri Lanka. Served as housing microfinance advisor on a World Bank slum upgrading loan design in the Philippines.

Currently serving on the Housing Microfinance Peer Group for the Cities Alliance (World Bank) and, in 2002, co-wrote two Cities Alliance studies on housing microfinance programs in Mexico (FUNHAVI) and India (SEWA).

Wrote the housing microfinance policy recommendations paper for the Swedish International Development Agency, in 2002.

### ***Urban Environmental Management***

As CHF's Project Coordinator for the solid waste clean up and landfill management program in Port-au-Prince Haiti, worked closely with the Haitian Ministry of the Environment, the municipality of Port-au-Prince, and local private companies to establish the first privatized urban solid waste management program in the country. Co-author and editor of the Haitian Government's comprehensive study on solid waste taxation for the city of Port-au-Prince (1995).

### ***Microfinance:***

Played a lead role in the design and management of CHF's microenterprise finance throughout the world. Helped establish or nurture implementing partnerships with seven commercial banks in the Middle East.

Currently helps oversee the management of a loan portfolio totaling more than \$35 million in CHF and in partner funds.

### **Education**

MRP, City and Regional Planning, Cornell University, Ithaca, NY, 2004

M. Arch., Architecture, University of Wisconsin-Milwaukee, WI, 1992

B.A., Architecture, University of Wisconsin-Milwaukee, WI, 1990

### **Citizenship**

Haiti

### **Languages**

Fluent: English, French, Caribbean Creole; Advanced: Spanish; Beginning: Mandinka

### **Country experience**

Bangladesh, Bolivia, Ecuador, El Salvador, Eritrea, Gaza, Guatemala, Haiti, Honduras, Jordan, Lebanon, Mali, Mexico, Nicaragua, Philippines, Poland, Romania, Russia, Senegal, South Africa, Sri Lanka, West Bank/Gaza

### **Selected publications and writings**

- *Housing Microfinance: A Guide to Practice*. (January 2004). Published by Kumarian Press with funding from USAID and the Fannie Mae Foundation; Co-editor and author of two chapters:
- *Housing Microfinance Towards A Definition*
- *Elements of Product Design for Housing Microfinance*.
- *So You Want to Do Housing Microfinance: A Guide to Incorporating A Home Improvement Loan Program for Microfinance Institutions*. Published by CHF, with funding from SEEP and Citicorp; Co-author, March 2001.
- *Housing Microfinance Assessment of SEWA Bank, India*. (Part of the Cities Alliance Shelter Finance for the Poor Series, available at [www.citiesalliance.org](http://www.citiesalliance.org))
- *Housing Microfinance Assessment of SEWA Bank, India*. (Part of the Cities Alliance Shelter Finance for the Poor Series, available at [www.citiesalliance.org](http://www.citiesalliance.org))
- *A Taxation Study for Solid Waste Management in Port-au-Prince, Haiti*. Published by USAID/CHF/ Haiti Ministry of Environment; Editor and co-author, summer 1996.
- *Tool Kit for Housing Disaster Mitigation Loan Programs*. Published by the Organization of American States; summer 1995.
- Editor-in-Chief of ARCHIMAGE, an internally distributed magazine of the School of Architecture and Urban Planning: UW-Milwaukee, 1989-1990.

### **Selected Presentations**

- *Housing Microfinance*. A one-week course offered by the Microfinance Training Institute, Boulder; summer 2000 - 2004.
- *Housing Finance in Development Country*. Delivered a lecture at a training sponsored by the World Bank Institute on housing microfinance to a group of more than 150 housing professionals from around the world; spring 2003
- Led a *USAID Workshop on Housing Microfinance*. A three day workshop funded by USAID in support of the book Housing Microfinance: A Guide to Practice; November 2003.
- *Micro-Finance and Housing: Opportunities and Challenges for Regulated Financial Institutions*. Presented at the USAID Micro Enterprise Development Office microfinance and banking seminar in Brazil; summer 1999.
- *Incorporating a Home Improvement Loan Program for Microfinance Institutions*. Presented at the annual SEEP Network Conference, Arlington, VA; fall 1999.
- *Housing Microfinance: How It Works*. Presented at a World Bank Workshop on Microfinance Finance, Washington DC; April 2001.
- *Asset Building: CHF's Home Improvement Lending*. Presented at the annual SEEP Network Conference, Arlington, VA; fall 1998.
- *Assessing the Feasibility of Credit for Habitat in Baguio, Philippines*. Presented to PLAN/Philippines countrywide Program Meeting, Cebu, Philippines; Fall 1997.
- *Managing Housing Retrofit Programs*. Presented to the OAS/Caribbean Disaster Mitigation Conference, St Lucia; summer 1995.
- *Solid Waste Management Challenges in Port-au-Prince, Haiti*. Presented at the annual Haitian Studies Association Conference, Milwaukee, Wisconsin; fall 1996.

- *Recovering the Cost of Waste Management: a Practical Approach*. Presented at a USAID Conference on Waste Management, Port-au-Prince; fall 1996.
- *The Architecture of Leon Krier: A Counterpoint*. Published in ARCHIMAGE (University of Wisconsin Architecture Magazine); fall 1993.
- *Population Growth in Port-au-Prince: A second look*. Published in COLLOQUI, the Cornell University International Planning Journal; spring 1993.

### **Honors and awards**

- Faculty Award; City and Regional Planning, Cornell University, 1994.
- Research Grant from the Center for Latin American Studies (UW-Milwaukee). Research focused on the impact of African Diaspora communities on Latin America's built environment; August 1990.
- Advanced Opportunity Fellowship for Graduate Studies; UW-Milwaukee, 1989.
- School of Architecture and Urban Planning Student Service Award; UW-Milwaukee, 1990.

### **Professional activities**

- Member, Cities Alliance Housing Microfinance Peer Group.
- Independent Technical Assessor for the Cities Alliance on housing and urban development related matters.